PRESIDENT’S REPORT 2013-14

MESSAGE FROM THE PRESIDENT
ALUMNI HALL
MARIAN UNIVERSITY AT-A-GLANCE
YEAR OF THE ALUMNI
GIVING TO MARIAN UNIVERSITY
GROWING THE ENDOWMENT
HONOR ROLL OF DONORS

Alumni Hall at the main entrance to campus.
Dear Marian University Community,

I am happy to report another successful year at Marian University. From quality, to growth, to vision, Marian University continues to expand and improve. We produce this report to say thank you and keep you, who so generously invest in our mission, aware of the progress we are making in better serving the students of Marian University. Your generosity is having an enormous impact on our ability to achieve excellence in teaching and learning and to produce a record of impressive results.

For the 2013-14 academic year, we saw record enrollment with more than 2,700 students. We also received admission applications from the academically strongest base of students in our history, and as such, the 2014-15 academic year saw us welcome our most talented freshman class to date, with higher GPAs and SAT scores than ever before. The medical school and our other graduate programs also attracted record numbers of applicants of the highest academic caliber.

As we grow in quality, we are also working to ensure a Marian University degree is possible for any student who is prepared for college, regardless of his or her financial situation. That’s why, for the 2013-14 academic year, we provided grants and scholarships to 98 percent of full-time first-year undergraduates, $5 million in merit-based scholarships, and $31.5 million in total financial aid. Your generosity allows students from all financial backgrounds to receive the exceptional education we offer and is a leading reason we have such outstanding degree studies programs.

Over the past year, under the direction of Dan Conway, senior vice president for mission, identity, and planning, we embarked on a visioning process that asked alumni, students, faculty, staff, donors, community leaders, and the Board of Trustees what they believe the vision of the university should be over the next decade. The results showed a clear path: we should remain proudly dedicated to our identity as a Franciscan Catholic university distinguished in its ability to “educate and form transformative leaders for service to the world.” It is with this renewed vision that we at Marian University are creating distinctive leaders.

When we speak of leaders, we are not simply talking about the president or chief executive officer of any given company. We don’t define leadership through a job title. It is a person’s ability to influence and positively affect change and growth wherever he or she is. As a liberal arts institution, we are broadly educating our students, through the lens of our Franciscan sponsorship values, to be innovative in their approach and ethical in their practices. We believe that it is through this approach to education that we are forming leaders who will change the world.

We have made a commitment to help our students develop career competencies and leadership skills by “doing”—actively honing their skills through internships, professional mentorships, service-learning opportunities, and community engagement. Together with our broad-based liberal arts curriculum and our focus on the development of a strong ethical center and character within each student, this focus on putting theory into practice creates an exceptional foundation for developing transformational leaders.

From classrooms to hospitals, boardrooms to churches, our alumni are confronting challenges head on and leading and succeeding in their chosen fields. The success of our alumni has also been recognized by third parties. Earlier this year, Marian University was ranked #1 in Indianapolis and Top 10 in Indiana by Money magazine for “Best Education for Your Money.” Affordable Colleges Online also ranked Marian University in the Top 10 in Indiana for Return on Investment, which measured job placement and starting salary for graduates.

Happily, through your support and a $1 million grant from Lilly Endowment Inc., we are able to build on this success and expand our efforts to ensure student and graduate achievement with The Exchange, a new program aimed at connecting students with businesses, not-for-profits, government agencies, research labs, and other community partners through internships, community service initiatives, and academic projects. The intention is to help students determine what they want to do while developing a path that will lead them to career success.
If you visited campus anytime in the last year, you probably noticed that we are a campus under construction. This fall, we opened Alumni Hall, a new state-of-the-art student center that offers students more opportunities to gather and collaborate with one another outside of class. We also broke ground on graduate student apartments, The Overlook at Riverdale, to provide housing to students from our growing graduate programs. The Marian University College of Osteopathic Medicine will be in its third year with an estimated 486 medical students when the project is completed.

Your generous investment in our students makes all of this possible. At Marian University, we believe strongly that the value of a dollar is determined by what can be done with it. Your support tells us that you have confidence in our efforts to advance our mission and your continued generosity will allow us to support an even greater number of students every year and consistently strengthen our academic offerings. We are committed to being good stewards of the resources you share with us. Together, we are making an impact and creating transformative leaders. Thank you for your continued prayers and generous support of our university!

Daniel J. Elsener, President

MARIAN UNIVERSITY LONG-TERM INVESTED FUNDS

<table>
<thead>
<tr>
<th>Assets</th>
<th>at June 30, 2014</th>
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<tbody>
<tr>
<td>Endowment</td>
<td>$35,105,678</td>
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<tr>
<td>MU-COM Escrow Funds*</td>
<td>$19,658,882</td>
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<tr>
<td>Debt Service Reserve Fund**</td>
<td>$8,178,485</td>
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<td><strong>Total</strong></td>
<td><strong>$62,943,045</strong></td>
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*Escrow funds that are not a part of the endowment. As required by the Commission on Osteopathic College Accreditation (COCA), Marian University has funds on deposit in a separate fund to satisfy the teach-out escrow requirement. The funds in escrow will be separately maintained until full accreditation is awarded by COCA and the first class of doctors graduates from Marian University College of Osteopathic Medicine in 2017.

**A debt service reserve fund was required as part of the 2011 bond issue; these funds must be held until the bonds mature in 2041 or until the debt is refinanced.

GROSS TUITION, FEES, AND HOUSING

<table>
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<tr>
<th>Year</th>
<th>Gross Tuition, Fees, and Housing</th>
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<tr>
<td>2010-11</td>
<td>$48,588,215</td>
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<td>2011-12</td>
<td>$53,774,935</td>
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<td>2012-13</td>
<td>$55,303,679</td>
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<tr>
<td>2013-14</td>
<td>$64,191,607</td>
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<tr>
<td>2014-15</td>
<td>$76,056,728</td>
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Projected

ENDOWMENT COMPARISON

FUTURE GOALS FOR LONG-TERM INVESTMENTS
The family room area utilizes daylight harvesting technology to moderate light levels against the amount of natural daylight that comes into the space.

The outdoor Adirondack-style furniture is made from recycled milk jugs.

More than 300 number of people who can fit in the banquet space for special events.

The floor plan is specifically designed to allow the Starbucks and the food court areas to remain open, even when events are being held in the Simmons Family Room.
Alumni Hall Is Now Open

In the few months it has been open, Alumni Hall has worked itself into the heart, minds, and routines of faculty, staff, and students on campus. This new student center has truly become the family room of the university, providing a new space for students to gather and study, take a coffee break, or eat lunch together. Here are a few fun facts about this new space.

REFUEL

Papa John’s Pizza

On Papa John’s Pizza’s first day open, they sold:
- 359 8” pizzas
- 102 orders of breadsticks and cheese sticks

Starbucks

In the first month open, Starbucks sold 8,069 drinks. Here’s the breakdown of beverages:
- 2,728 blended
- 2,460 espresso
- 1,303 tea/refreshers
- 1,050 coffee
- 528 other
MARIAN UNIVERSITY AT A GLANCE

We are more than our numbers. For each of our nearly 3,000 students, there is a person, a story, and a name. But, we want to make sure you know the basic information about Marian University and we thought you would be interested in knowing what our students are studying.

Here’s an up-to-date glance at Marian University.

FOUNDED BY: Marian University grew out of the dedication and vision of Sister Theresa Hackelmeier and the Sisters of St. Francis, Oldenburg, who established a school in Oldenburg, Indiana in 1851.

LOCATION: The school became Marian College in 1936 and moved to Indianapolis in 1937.

NAME: Marian College became Marian University on July 1, 2009.

RELIGIOUS AFFILIATION: Roman Catholic and Franciscan; sponsored by the Sisters of St. Francis, Oldenburg, Indiana

LEARN

- 34 majors
- 34 minors
- 28 concentrations
- 1 certificate program

15:1 student-to-faculty ratio

137 full-time professors

STUDENTS BY THE NUMBERS:

Undergraduate - 2,114 students
- Traditional: 1,864
  - 738 - Leighton School of Nursing
  - 339 - Clark H. Byrum School of Business
  - 338 - School of Liberal Arts
  - 254 - School of Education and Exercise Science
  - 195 - School of Mathematics and Sciences
- Marian’s Adult Programs: 250

Graduate - 634 students
- Marian University College of Osteopathic Medicine: 321
- Marian University Academy for Teaching and Learning Leadership: 313

TOP FIVE MAJORS:
1. Nursing
2. Business Management
3. Biology
4. Elementary Education
5. Marketing

Total Enrollment Over the Last 10 Years

- 2005-06: 2,000
- 2006-07: 2,200
- 2007-08: 2,300
- 2008-09: 2,500
- 2009-10: 2,700
- 2010-11: 2,900
- 2011-12: 3,000
- 2012-13: 3,100
- 2013-14: 3,200
- 2014-15: 3,300
In 2014, U.S. News & World Report ranked Marian University as the 25th best college in the Midwest. That represents a climb of 16 spots since 2011, the largest gain by any college in that category during that timespan.

Ranked #1 in Indianapolis and Top 10 in Indiana by Money magazine for “Best Education for Your Money.”

Affordable Colleges Online ranked Marian University in the Top 10 of Indiana colleges and universities in terms of return on investment, which measured job placement and starting salary for graduates.

Financial Aid*

98% Marion University provides scholarships and grants to 98 percent of full-time enrolled freshmen.

$5 Million Total Merit-Based Scholarships

$31.5 Million Total Financial Aid**

* 2013-14

** Includes merit- and need-based grants and scholarships from Marian University and private sources; state and federal grants; self-help programs (loans, work-study) from Marian University and federal funds.

100% Placement rate for post-graduate employment or graduate programs for students in School of Mathematics and Sciences, School of Education and Exercise Science, and accounting majors.

2014-15 Tuition and Fees

$29,400 Tuition and Fees

$9,140 Room and Board

Marian University is a member of the National Association of Intercollegiate Athletics (NAIA).

Marian University captured the 2012 NAIA national championship in football, in just the sixth year of the program’s existence. It is also home to the nation’s premier cycling program, a 27-time national champion.

35% Percent of students¹ who are athletes

More than 750 Number of students who live on campus in our residence halls and apartments.

¹students who are full-time, baccalaureate-seeking
Celebrating Alumni

Our alumni are the heart of this institution. Through time, talent, and treasure, alumni play a critical role in advancing this great mission at Marian University. They uphold our identity, support our current students, and enrich our university in important and unique ways. That is why we have declared 2014-15, Year of the Alumni, a year we will spend celebrating and honoring our graduates.

Marian University alumni live and work in all 50 states.

$1,468,798
Alumni giving in the 2013-14 fiscal year.

Alumni Giving Participation by the Decade

- 1940s: 59%
- 1950s: 43%
- 1960s: 39%
- 1970s: 25%
- 1980s: 12%
- 1990s: 10%
- 2000s: 12%
- 2010s: 11%

“My experience at Marian University was a transformational one, which was enabled by the contributions of others. I want to do my part to extend the legacy and ensure all future generations have the same great experience afforded to me. It is all a part of building a great university and nation.”

Austin Crites ’08
Research Analyst for Creative Financial Designs in Kokomo, Indiana
During Homecoming Weekend last year, the Class of 1958 presented a $54,760 check for their class endowed scholarship.

Gina Fleming ’93 was one of nine alumni profiled in the Spring/Summer 2014 Marian University Magazine. In her profile, she talked about her path to becoming superintendent of Catholic schools for the Archdiocese of Indianapolis and the great importance of Catholic education.

“I believe so much in the mission of the Catholic Church and what we do as educators to bring children closer to the faith and to help them know, love, and serve God fully through their own gifts.”

Gina Fleming ’93
Superintendent of Catholic Schools for the Archdiocese of Indianapolis
$12,181,791
Amount received last year by Marian University in gifts and grants from alumni, parents, trustees, foundations, corporations, and others.

$1,630,000
Giving by the Board of Trustees

$649,209
Giving by first-time donors

Growing the Endowment

MARIAN UNIVERSITY ENDowment—By the Numbers

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<th>at June 30, 2014</th>
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<tr>
<td>Value</td>
<td>$36,013,451</td>
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<td>Investment Performance</td>
<td>14.69%</td>
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<td>New Contributions</td>
<td>$3,336,079</td>
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<td>Endowment Distributions</td>
<td>($1,224,161)</td>
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ENDowment Allocation 2013-14

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<tr>
<td>Scholarships</td>
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<tr>
<td>Endowed Chairs and Professorships</td>
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<tr>
<td>Program Support</td>
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</table>
BOARD OF TRUSTEES

CHAIR
William P. Eckman ’74

President Daniel J. Elsener

Michael Becher
Sr. Margaretta Black, OSF ’61
Edward J. Bonach
Mary Beth Bonaventura ’76
Earl G. Brinker ’74
Matthew W. Browning ’00
Stephen Burns
Clark H. Byrum
John T. Cardis ’63
Philip Carson ’81
Mark Daniel ’80
John J. Dillon
Joseph Doyle
William V. Drew ’65
Denise B. Feser ’77
Sr. Christa Franzer, OSF ’70
Theodis “Ted” Gary Jr.
Stephen J. Hackman
David Haire ’71
Jeffrey A. Harrison
Sr. Barbara Hileman, OSF ’60
Sr. Marilyn Hofer, OSF ’60
Sr. Margaret Horney, OSF ’75
S. Michael Hudson
Joseph R. Impicciche
Sr. Maureen Irvin, OSF ’70
Jerry Jones
Fred S. Klipsch
Harry Clifton “Clif” Knight Jr., M.D.
Sr. Joanita Koors, OSF ’77
Joseph T. Kuzmitz ’75
Alan E. Leighton ’62
Tobin McClamroch
Sr. Jackie McCracken, OSF ’72
Jonathan S. Nalli
John Purdie
Msgr. Joseph Schaedel ’70
Jerry D. Semler
Joe Slaughter
Leonard Strom ’68
Angela B. Wagner, DO
D. Anthony “Tony” Watt ’69
David C. Williams, DO
Richard Andrew “Drew” Young
Raul Zavaleta

TRUSTEES EMERITI
Alvin S. Bynum
Robert G. Decraene
John H. Grogan
Eugene Henn
William Kelsey ’61
Robert H. McKinney
Charles O’Drobinak
Clay K. Smith
Joseph L. Smith Sr. ’71
Jack R. Snyder, Chairman Emeritus
Mrs. Howard S. Young Jr. ’47
Gerald S. Zore ’63
Marian University extends its deepest gratitude to the many alumni, parents, and friends who gave to the university between July 1, 2013 and June 30, 2014. For a complete list of donors, please visit [www.marian.edu/presidentsreport](http://www.marian.edu/presidentsreport).

**PRESIDENT’S SOCIETY, $100,000+**

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<th>Sponsorship Details</th>
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<td>Richard M. Fairbanks Foundation, Inc.</td>
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<td>Michael and Mary Ann Browning</td>
<td>Hill-Rom</td>
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<tr>
<td>Community Health Network</td>
<td>John and Sarah Lechleiter</td>
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<tr>
<td>The Family of Dan and Jane Drew</td>
<td>Alan ’62 and Sue Leighton</td>
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<tr>
<td>EMC Corporation</td>
<td>Lilly Endowment Inc.</td>
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<td>Eli Lilly and Company Foundation</td>
<td>Parkview Hospital</td>
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<td>Pete and Shari Piazza</td>
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<td>Michael Simmons</td>
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<td>St. Vincent Hospital and Healthcare Center, Inc.</td>
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<td>USA Funds</td>
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**FRANCISCAN SOCIETY, $50,000-$99,999**

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<td>Christel DeHaan</td>
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<td>Deaconess Health System</td>
<td>Ruth Lilly Philanthropic Foundation</td>
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<td>Ted and Debbie Lilly</td>
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<td>George M. and Mary Frances Nicoloff</td>
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<td>Francis and Marianne Price</td>
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<td>Weaver Popcorn Foundation, Inc.</td>
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**LEADERSHIP SOCIETY, $25,000-$49,999**

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<td>Ball Venture Fund</td>
<td>Fair Housing Center of Central Indiana (FHCCI)</td>
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<tr>
<td>Marilyn Strasburger Brouillette ’57</td>
<td>Gerald and Denise Brennan ’77 Feser</td>
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<td>Cardinal Ritter High School</td>
<td>Hall, Render, Killian, Heath &amp; Lyman, PC.</td>
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<td>John ’63 and Phyllis Cardis</td>
<td>Rosie ’67 and Mike Houk</td>
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<tr>
<td>Central Indiana Community Foundation, Inc.</td>
<td>Rose and Michael Houk Family Foundation</td>
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<td>Carl and Carolyn Dalstrom</td>
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<td>Monarch Beverage Company, Inc.</td>
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<td>Roche Diagnostics North America</td>
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<td>Jack and Jennifer Snyder</td>
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<td>Charles ’68 and Mary Leahy ’68 Welch</td>
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**KNIGHTS SOCIETY, $10,000-$24,999**

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<td>Avery Dennison Corporation</td>
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<td>Michael and Bea Becher</td>
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<td>Gregg Dwyer ’66 and Patareka Dwyer</td>
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<td>Thomas ’65 and Becka Egold</td>
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<td>Ted Gary and Helen Randolph ’77</td>
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<td>Oldenburg Society, $5,000-$9,999</td>
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<td>Bruce and Julie Buchanan</td>
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<td>Robert and Gerry Decaene</td>
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<td>David Brent ’86 and Davela Dilts</td>
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<td>William ’74 and Teresa Eckman</td>
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<td>Executive Women in HealthCare</td>
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<td>Fifth Third Bank of Central Indiana</td>
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<td>First Merchants Corporation</td>
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<td>Franciscan St. Francis Family Medicine Residency</td>
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<td>Joseph Greenlee ’81</td>
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<td>John H. and Mary Ann Grogan</td>
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<td>Guerin Catholic High School Michael ’77 and Melinda Heim</td>
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<td>Hendricks Regional Health Michael ’85 and Sandy Holper</td>
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